

Resources for group facilitation and supervision, team coaching and team coaching supervision

A READING LIST BY ALISON HODGE

APECS (2014), Accreditation of Team Coaches

Barber, P. (2009), *Practitioner Researcher. A Gestalt Approach to Holistic Inquiry*, Middlesex University Press, Hendon

Bateson, Nora (2017) 'Liminal Leadership', Kosmos Journal, Fall/Winter 2017, accessed 16 June 2018

Belbin, Meredith (1993), Creating Team Roles at Work, Butterworth-Heinemann, Oxford

Benjamin, Jessica (2018), *Beyond Doer and Done To: Recognition theory, Intersubjectivity and the Third*, Routledge, Abingdon, Oxon

Benson, J. (2010), Working More Creatively with Groups, Routledge, Abingdon

Bion, W.R. (1968), Experiences in Groups, Tavistock Publications, London

Bogdanoff, M. & Elbaum, P. (1978), 'Role lock: Dealing with monopolisers, mistrusters, isolates, helpful hannahs, and other assorted characters in group psychotherapy', in the *International Journal of Group Psychotherapy*, 28 (2), 247-262

Brown, Rupert (2001), *Group Processes: Dynamics within and Between Groups*, Blackwell Publishing, Oxford

Brown, S.W. & Grant, A.M. (2010), 'From GROW to GROUP: Theoretical issues and a practical model for group coaching in organisations', in *Coaching: An International Journal of Theory, Research and Practice*, 3(1), pp. 30-45

Brunning, H. (2001), 'Six Domains Model of Executive Coaching', in the *International Journal of Organisational and Social Dynamics*, 1(2): 254:263

Brunning, H. (2006), Executive Coaching: Systems Psychodynamic Perspective, Karnac, London

Burr, V. (2003), Social Constructionism, Routledge, Hove

Carr, C. & Peters, J. (2013), 'The experience and impact of team coaching: A dual case study', in the *International Coaching Psychology Review*, 8 (1), pp. 80-98

Carroll, M. (2005), 'Psychological Contracts with and within Organisations' in Tribe, R. & Morrissey, J., Handbook of Professional and Ethical Practice for Psychologists, Counsellors and Psychotherapists, Brunner-Routledge, Hove

Cavanagh, M. (2006), 'Coaching from a Systemic Perspective: A Complex Adaptive Conversation', in Stober, D. R. and Grant, A.M. (eds), *Evidence Based Coaching Handbook*, John Wiley & Sons, Inc., New Jersey

Cavicchia, S. (2013), 'Relational practice and integration: A unifying force?', in the Association of Integrative Coach Therapists, February 2013, Issue 3

Cavicchia, S. (2010), 'Shame in the coaching relationship: Reflections on organisational vulnerability', in the *Journal of Management Development*, Volume 29 (10), pp. 877-890

Clutterbuck, David (2007), Coaching the Team at Work, Nicholas Brealey, London

Clutterbuck, David (2010), 'Team Coaching', in Cox, E., Bachkirova, T. & Clutterbuck, D. (eds), *The Complete Handbook of Coaching*, Sage, London

Copeland, Sue (2000), 'New challenges for supervising in organisational contexts', in Lawton & Feltham (eds), *Taking Supervision Forward*, Sage, London

Corey, M.S. & Corey, G. (1997), *Groups: Process and Practice*, Brooks Cole Publishing, Pacific Grove, California

Cox, E. (2006), 'An Adult Learning Approach to Coaching', in Stober, D. R. and Grant, A.M. (eds), *Evidence Based Coaching Handbook*, John Wiley & Sons, Inc., New Jersey

De Board, R. (2014), The Psychoanalysis of Organisations, Routledge, Hove

De Haan, E. (2012), *Supervision in Action: A Relational Approach to Coaching and Consulting Supervision*, McGraw-Hill, Berkshire

De Haan, E. (2008), *Relational Coaching: Journeys Towards Mastering One-to-One Learning*, Wiley, Chichester

De Haan, E. (2008), 'I doubt therefore I coach: Critical moments in coaching practice', in *Consulting Psychology Journal: Practice and Research*, Vol 60(1), Mar 2008, pp. 91-105

De Haan, E and Sills, C. (eds, 2012), *Coaching Relationships: The Relational Coaching Fieldbook*, Libri, Farringdon

Driver, Christine & Martin, Edward (Eds, 2005), *Supervision and the Analytic Attitude*, Whurr Publishers, London, UK

Edmonson, A. (2003), 'Managing the Risk of Learning: Psychological Safety in Work Teams', in West, Michael, Tjosvold, Dean & Smith (eds), *International Handbook of Organisational Teamwork and Cooperative Working*, Ken Wiley, USA

Egan, G. (1998), The Skilled Helper, Brooks/Cole Publishing, California

Einzig, Hetty (2017), The Future of Coaching, Routledge, Abingdon, Oxon

Foulkes, S. H. (1990), Selected Papers, Karnac, London

Glaser, Judith E. (2014), Conversational Intelligence, Bibliomotion, Massachusetts

Gould, L., Stapley, Lionel F., & Stein, Mark (eds, 2004), *Experiential Learning in Organisations*, Karnac, London

Hackman, J.R. (2012), 'From causes to conditions in group research', in the *Journal of Organisational Behaviour*, 33(3), pp. 428-44

Hackman, J. Richard & Wageman, Ruth (2005), 'A Theory of Team Coaching', in the Academy of Management Review, 2005, Vol. 30, No. 2, pp. 269–87

Hargaden, Helena (ed, 2016), The Art of Relational Supervision, Routledge London

Haug, M. (2011), 'What is the relationship between coaching interventions and team effectiveness?', in the *International Journal of Evidence Based Coaching and Mentoring*, Special Issue, No. 5, pp. 89-101

Hawkins, P. (2011), 'Building emotional, ethical and cognitive capacity in coaches: A developmental model of supervision', in Passmore, J. (ed), *Supervision in Coaching*, Kogan Page, London

Hawkins, P. (2011), *Leadership Team Coaching: Developing Collective Transformational Leadership*, Kogan Page, London

Hawkins, Peter (2014), *Leadership Team Coaching in Practice: Case Studies on Developing High-Performing Teams*, Kogan Page, London

Hawkins, P. & Smith, N. (2006), *Coaching, Mentoring and Organizational Consultancy*, McGraw Hill, Berks

Hawkins, P & Smith, N. (2013), *Coaching, Mentoring and Organisational Consultancy*, McGraw Hill, Berks

Heron, J. (2001), Helping the Client: A Creative Practical Guide, Sage, London

Heron, J. (2000), The Complete Facilitator's Handbook, Kogan Page, London

Hewson, Daphne & Carroll, Michael (2016), *Reflective Practice in Supervision and the Reflective Practice Toolkit*, reflectivesupervision.com

Hodge, Alison (2013), 'Coaching Supervision: An Ethical Angle', in Murdoch & Arnold, *Full Spectrum Supervision*, Panoma Press, St Albans

Hodge, Alison (2014), An action research inquiry into what goes on in coaching supervision to the end of enhancing the coaching profession, Doctoral Thesis, Middlesex University

Hodge, Alison (2016), 'The value of coaching supervision as a development process: Contribution to continued professional and personal wellbeing for executive coaches', in the *International Journal of Evidence Based Coaching and Mentoring*, Volume 4, Issue 2, August 2016

Hodge, Alison & Clutterbuck, David (2019), 'Guidelines for team coaching supervision', in Birch, Jo & Welch, Peter (Eds), *Coaching Supervision: Advancing Practice, Changing Landscapes*, Routledge, Abingdon, pp. 161-75

Hodge, Alison & Clutterbuck, David (2019), 'Supervising team coaches: working with complexity at a distance', in Clutterbuck, Gannon, Hayes, Iordanou, Lowe and Mackie (Eds), *The Practitioner's Handbook of Team Coaching*, Routledge, Abingdon, pp. 331-42

Honey, P. & Mumford, A. (1992), *The learning styles questionnaire: 80 item version*, Peter Honey Publications

Holloway, E. (1995), Clinical Supervision: A Systems Approach, Sage, London

Huffington, Clare, et al (2004), *Working Below the Surface: The Emotional Life of Contemporary Organisations*, Tavistock Routledge, London

Isaacs, W. (1999), Dialogue and the Art of Thinking Together, Currency, New York

Kantor, David (2012), Reading the Room, Jossey Bass, San Francisco

Katzenbach, J. R., & Smith, D. K. (1993), *The Wisdom of Teams: Creating the High Performance Organisation*, McGraw-Hill, Maidenhead

Karpman, S. (1968), *Fairy Tales and Script Drama Analysis*, available at <u>Karpman Drama Triangle</u> website, accessed 12 October 2014

Kesby, David (2019), Extra-Dependent Teams, Routledge, Abingdon, Oxon

Kets de Vries. M. F. R. (2012), *Insead: Faculty & Research Working Paper*, The Group Coaching Conundrum

Kets de Vries. M. F. R. (2006), The Leader on the Couch, Jossey Bass, San Francisco

Kegan, Robert & Lahey, Lisa Laskow (2009), Immunity to Change, Harvard Business Press, Boston

Kolb, D. A. (1976), The Learning Style Inventory: Technical Manual, McB, Boston

Lane, David A., Watts, Mary, & Corrie, Sarah (2016), *Supervision in the Psychological Professions*, Open University Press London

Lencioni, P. (2002), The Five Dysfunctions of a Team, Jossey Bass, San Francisco

Mark, Doel & Kelly, Timothy B. (2014), A to Z of Groups and Groupwork, Palgrave Macmillan, Hants, UK

Mathers, Dale (Ed, 2009), *Vision and Supervision: Jungian and Post-Jungian Perspectives*, Routledge, East Sussex

Mindell, A. Process Work

Newell, D. (2012), OCM Team Coaching Model, available on YouTube, accessed 5 November 2016

Newton, John; Long, Susan, & Sievers, Burkard (Eds, 2018), *Coaching in Depth*, Routledge, Abingdon, Oxon

Oberholzer, Anton & Roberts, Vega Zagier (eds, 1994), *The Unconscious at Work*, Routledge, London

Oberholzer, Anton (2006), Foreword in Brunning, H., *Executive Coaching: Systems Psychodynamic Perspective*, Karnac, London

Oshry, B. (2007), *Seeing Systems: Unlocking the Mysteries of Organisational Life*, Berrett-Koehler Publishers, Inc., California

Palmer, Parker, J. (2017), The Courage to Teach, Jossey Bass, Wiley, San Francisco, CA

Peltier, B., (2001), *The Psychology of Executive Coaching Theory and Application*, Routledge-Brunner, New York

Peters, J and Carr, C. (2013), 'Team effectiveness and team coaching literature review', in *Coaching: An International Journal of Theory, Research and Practice*, 6:2, pp. 116-136

Peters, J and Carr, C. (2013), High Performance Team Coaching, Friesen Press, Canada

Petriglieri, Jennifer (2019), *Couples that Work: How to thrive in love and work*, Penguin, Random House, UK

Proctor, B (1997), 'Contracting in Supervision' in Sills, C. (ed), Contracts in Counseling, Sage, London

Proctor, B. (2000), Group Supervision, Sage, London

Raab, Naomi (1997), 'Becoming an expert in not knowing', in *Management Learning*, Vol 28(2) pp. 161-176

Riddle, D. (2008), 'Senior Leadership Team Coaching', available on the <u>Center for Creative Leadership</u> <u>website</u>, accessed 5 November 2016

Rod, Anna & Frijohn, Marita (2016), 'Creating Intelligent Teams', available on the CRR Global website

Rothschild, Babette (2006), *Help the Helper: Self Care Strategies for Managing Burnout and Stress*, Norton & Co, USA

Rowan, John & Jacobs, Michael (2002), *The Therapist's Use of Self*, Open University Press, Maidenhead, Berks

Schein, Edgar, H. (1999), Process Consultation Revisited, Addison Wesley, Boston, Massachusetts

Schon, D.A. (1983), *The Reflective Practitioner: How Professionals Think in Action*, Ashgate Publishing, England

Schon, D. (1987), Educating the Reflective Practitioner, Jossey Bass, San Francisco

Schwarz, R. (1994), Team Facilitation, Prentice Hall, Englewood Cliffs, New Jersey

Schwarz, Roger; Davidson, Anne; Carlson, Peg; McKinney, Sue (2005), *The Skilled Facilitator Fieldbook*, Jossey Bass, San Francisco

Senge, P.M., Scharmer, C.O., Jaworski, J. & Flowers, B.S. (2005), *Presence: Exploring Profound Change in People, Organizations and Society*, Nicholas Brealey Publishing, London

Sills, C. (1997), Contracts in Counselling, Sage, London

Stapley, L. F. (2006), Individuals, Groups and Organisations Beneath the Surface, Karnac, London

Stewart, Ian & Joines, Vann (1987), *TA Today: A New Introduction to Transactional Analysis*, Lifespace Publishing, Nottingham

Team Coaching Zone, accessed 1 March 2017

Thornton, Christine (2010), Group and Team Coaching, Routledge, London

Thornton, Christine (Ed, 2019), The Art and Science of Working Together, Routledge, Abingdon, Oxon

Tuckman, B.W. (1965), 'Developmental Sequences in small groups', in the *Psychological Bulletin*, 63 (6) pp. 384-99

Von Bertalanffy, L. (1968), General Systems Theory, George Brasilia, New York

Wageman, R (2001), 'How leaders foster self-managing team effectiveness', in *Organisation Science*, Sept-Oct 2012 (5), pp. 559-77

Wageman et al (2008), Senior Leadership Teams, Harvard Business School Press, Harvard, MA

Walker, Caitlin (2014), From Conflict to Curiosity, Clean Publishing, Hants UK

Wallis, Kenneth, C. & Poulton, James, L. (2001), *Internalization*, Open University Press, Buckingham, UK

Wheelan, Susan (2013), Creating Effective Teams, Sage, London and Los Angeles

Wheelan, Susan (1993), Group Processes: A Developmental Perspective, Pearson

Yalom, I. (1985), The Theory and Practice of Group Psychotherapy, Basic Books, USA



Web: alisonhodge.com LinkedIn: /alison-hodge/ Twitter: @alisonhodgecom

© Alison Hodge 2020